3M Delivers Record Second-Quarter Earnings; Sales Increase 10.1 Percent to \$4.6 Billion, An All-Time High

3M (NYSE:MMM) today announced its sales and earnings results for second quarter 2003.

The company reported net income of \$619 million, or \$1.56 per share, versus \$466 million, or \$1.18 per share, in the second quarter of 2002. Excluding special items(a) in the second quarter of 2002, net income increased 14.8 percent from \$539 million last year, and earnings per share increased 14.7 percent from \$1.36 per share in last year's second quarter.

"Clearly, it is prudent to maintain a cautious outlook on global economic growth and to gear our plans accordingly"

"Our employees did a terrific job in the second quarter," said W. James McNerney, Jr., 3M chairman and CEO. "Sales reached an all-time high, and both net income and earnings per share were the highest of any second quarter in 3M's 100-year-plus history. Our corporate initiatives -- aimed at driving higher top-line growth, productivity and free cash flow -- are making a real difference in 2003."

Worldwide sales in the second quarter totaled \$4.580 billion, 10.1 percent higher than in the year-earlier quarter. Sales volumes increased 5.6 percent, including a positive 1.8 percent impact from acquisitions. Volumes increased 21.9 percent in Display and Graphics (includes 9 percent from acquisitions), 11.0 percent in Safety, Security and Protection Services, 7.1 percent in Transportation, 5.6 percent in Health Care, 3.0 percent in Consumer and Office and 0.1 percent in Industrial. Volumes declined 6.8 percent in Electro and Communications. Currency effects increased worldwide sales by 4.6 percent while selling prices were down 0.1 percent.

Sales outside the United States totaled \$2.655 billion, up 16.9 percent compared to the second quarter of 2002. Volumes increased 8.5 percent, while selling prices declined 0.1 percent. Changes in the value of the U.S. dollar increased international sales by 8.5 percent. Volumes increased almost 18 percent in Asia Pacific driven by a 7 percent increase in Japan and a 28 percent increase in the rest of the region. Volumes increased 9.7 percent in Latin America and 0.6 percent in Europe. In the United States, sales totaled \$1.925 billion, up 1.9 percent from the same quarter of 2002. Volumes increased 2.1 percent, while selling prices declined 0.2 percent.

"Clearly, it is prudent to maintain a cautious outlook on global economic growth and to gear our plans accordingly," McNerney said. "At the same time, we remain confident in our ability to improve every aspect of our company. By driving higher and sustainable sales growth, extending productivity improvements and generating cash flow to fuel growth, 3M can continue to deliver high-quality results into the future."

3M also increased its earnings outlook for 2003. For the year, the company now expects reported earnings will be within a range of \$5.75 to \$5.90 per share. Excluding special items(a), 3M expects 2003 earnings to be between \$5.90 and \$6.05 per share. Third-quarter earnings are expected to be in the range of \$1.56 to \$1.60 per share.

Patrick D. Campbell, senior vice president and chief financial officer, will conduct an investor teleconference at 9 a.m. Eastern Time (8 a.m. Central) today. Investors can access a webcast of this conference, along with related charts and materials, at http://investor.3M.com.

(a) During the second quarter of 2002, under its previously announced restructuring plan, 3M incurred pretax charges of \$148 million (\$73 million after-tax) primarily related to employee separation costs and accelerated

depreciation charges. The company incurred similar charges in the first quarter of 2002 that totaled \$54 million pre-tax (\$35 million after-tax). As previously announced by 3M on March 26, 2003, a court issued an adverse ruling associated with a lawsuit filed against 3M in 1997 by LePage's Inc. During the first quarter of 2003, 3M recorded pretax charges of \$93 million (\$58 million after-tax) related to this proceeding.

Forward-Looking Statements

This news release contains forward-looking statements that reflect current views and estimates of 3M's management of future economic circumstances, industry conditions, company performance and financial results. The statements are based on many assumptions and factors including: (1) worldwide economic conditions; (2) foreign currency exchange rates and fluctuations in those rates; (3) the timing and acceptance of new product offerings; (4) purchased components and materials, including shortages and increases in the costs of such components and materials; (5) 3M's ability to successfully manage acquisitions, divestitures and strategic alliances; and (6) legal proceedings. Any changes in such assumptions or factors could produce significantly different results.

About 3M

3M is a \$16 billion diversified technology company with leading positions in consumer and office; display and graphics; electronics and telecommunications; health care; industrial; safety, security and protection services; transportation and other businesses. Headquartered in St. Paul, Minnesota, the company has operations in more than 60 countries and serves customers in nearly 200 countries. 3M is one of the 30 stocks that make up the Dow Jones Industrial Average and also is a component of the Standard & Poor's 500 Index. For more information about 3M, go to www.3M.com/profile/pressbox/index.jhtml.

3M Company and Subsidiaries SALES CHANGE ANALYSIS (Unaudited)

	Second-Quarter 2003				
Volume - core			U.S. 0.4 %	Intl. 6.6 %	
Volume - acquisitions and divestitures	1.8		1.7	1.9	
Price	(0.1)	(0.2)	(0.1)	
Translation Total	4.6 10.1	%	 1.9 %	8.5 16.9%	
	Six-Mo	nths	2003		
Volume - core			U.S. 0.0 %	Intl. 6.7 %	
Volume - acquisitions and divestitures	1.9		1.7	2.0	
Price	(0.1)	(0.3)	0.1	

3M Company and Subsidiaries CONSOLIDATED STATEMENT OF INCOME (Amounts in millions, except per-share amounts) (Unaudited)

		hree- m une 30	on	ths ende	ed	Six-moni June 30	th	s ended
	2	2003	:	2002		2003	2	2002
Net sales	\$	4,580	:	\$ 4,161		\$8,898	9	8,051
Operating expenses Cost of sales Selling, general and		2,323		2,231		4,534		4,267
administrative expenses Research, development and		1,021		975		1,984		1,852
related expenses Other expense		276 		269 		546 93		533
Total		3,620		3,475		7,157		6,652
Operating income		960		686		1,741		1,399
Interest expense and income Interest expense Interest income		24 (5)	20 (9)	47 (11)		39 (18)
Total		19		11		36		21
Income before income taxes and minority interest		941		675		1,705		1,378
Provision for income taxes		310		210		558		437
Minority interest		12		(1)	26		23
Net income	\$	619	:	\$ 466		\$1,121	9	918
Weighted average common shares outstanding - basic Earnings per share - basic	\$	390.9 51.58	!	390.0 \$ 1.19		390.5 \$2.87	9	390.0 2.35
Weighted average common shares outstanding - diluted Earnings per share - diluted	\$	396.2 51.56	;	396.1 \$ 1.18		395.7 \$2.83	9	395.7 \$2.32
Cash dividends paid per common share	\$	0.66	!	\$ 0.62		\$1.32	9	51.24

3M Company and Subsidiaries Supplemental Unaudited Consolidated Statement of Income Information

	Three-mo June 30, 2 Excluding	003	nded	Three-mo June 30, 2 Excluding	2002	ed
	Special items	Speci items		special items	Special items	Reported total
Net sales Operating expenses	\$4,580	\$	\$4,580	\$4,161	\$	\$4,161
Cost of sales Selling, general and	2,323		2,323	2,140	91	2,231
administrative expenses Research, development and related	1,021		1,021	919	56	975
expenses Total	276 3,620		276 3,620	268 3,327	1 148	269 3,475
Operating income (loss)	960		960	834	(148)	686
Interest expense and (income), net Income (loss) before income	19		19	11		11
taxes and minority interest	941		941	823	(148)	675
Provision (benefit) for income taxes	310		310	267	(57)	210
Effective tax rate	33.0 %		33.0 %	32.5 %		31.2 %
Minority interest Net income (loss) Weighted average	12 \$619	 \$	12 \$619	17 \$539	(18) \$(73)	,
diluted shares Net income per	396.2		396.2	396.1	396.1	396.1
diluted share	\$1.56	\$	\$1.56	\$1.36	\$(0.18)	\$1.18

3M Company and Subsidiaries

Supplemental Unaudited Consolidated Statement of Income Information (Dollars in millions, except per-share amounts)

Six-month	s ended		Six-month	s ended	
June 30, 2	003		June 30, 2	002	
Excluding			Excluding		
special	Special	Reported	special	Special	Reported
items	items	total	items	items	total

Net sales Operating	\$ 8,898	\$	\$ 8,898	\$ 8,051	\$	\$ 8,051
expenses Cost of sales Selling, general and	4,534		4,534	4,146	121	4,267
administrative expenses Research, development and related	1,984		1,984	1,775	77	1,852
expenses	546		546	529	4	533
Other expense Total Operating	 7,064	93 93	93 7,157	 6,450	202	 6,652
income (loss)	1,834	(93)	1,741	1,601	(202)	1,399
Interest expense and (income), net Income (loss) before income taxes and	36		36	21		21
minority interest	1,798	(93)	1,705	1,580	(202)	1,378
Provision (benefit) for income taxes	593	(35)	558	513	(76)	437
Effective tax		(33)			(70)	
rate	33.0%		32.8%	32.5%		31.7%
Minority interest Net income (loss) Weighted	26 \$ 1,179	 \$(58)	26 \$ 1,121	41 \$ 1,026	(18) \$(108)	23 \$ 918
average diluted shares Net income per	395.7	395.7	395.7	395.7	395.7	395.7
diluted share	\$ 2.98	\$(0.15)	\$ 2.83	\$ 2.59	\$(0.27)	\$ 2.32

3M Company and Subsidiaries CONSOLIDATED BALANCE SHEET (Dollars in millions, except per-share amounts) (Unaudited)

	Jun. 30,	Jun. 30,	Dec. 31,
ASSETS	2003	2002	2002
Current assets			
Cash and cash equivalents	\$974	\$665	\$618
Accounts receivable - net	2,771	2,795	2,527
Inventories	1,990	1,998	1,931
Other current assets	1,302	1,165	983
Total current assets	7,037	6,623	6,059
Investments	233	250	238
Property, plant and equipment - net	5,555	5,552	5,621
Other assets	3,741	2,536	3,411

Total assets LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities	\$16,566	\$14,961	\$15,329
Short-term debt	\$1,059	\$806	\$1,237
Accounts payable	972	835	945
Payroll	438	476	411
Income taxes	813	678	518
Other current liabilities	1,545	1,391	1,346
Total current liabilities	4,827	4,186	4,457
Long-term debt	1,962	1,838	2,140
Other liabilities	2,822	2,557	2,739
Total liabilities	9,611	8,581	9,336
Total stockholders' equity - net Shares outstanding June 30, 2003: 391,503,430 shares June 30, 2002: 390,014,808 shares	6,955	6,380	5,993
December 31, 2002: 390,195,681 shares Total liabilities and stockholders'			
equity	\$16,566	\$14,961	\$15,329

3M Company and Subsidiaries BUSINESS SEGMENTS (Unaudited)

BUSINESS

BUSINESS				
SEGMENT	Three-mo	onths ended	Six-mont	ths ended
INFORMATION	June 30		June 30	
(Millions)	2003	2002	2003	2002
NET SALES				
Health Care	\$ 1,017	\$ 896	\$1,963	\$1,741
Industrial	838	804	1,659	1,557
Consumer and Office	637	602	1,249	1,171
Display and Graphics	719	582	1,380	1,171
Electro and Communications	458	479	892	923
	436	479	092	923
Safety, Security and Protection Services	E10	445	076	858
	518		976 764	
Transportation	383	339	764	688
Corporate and Unallocated	10	14	15	26
Total Company	\$ 4,580	\$ 4,161	\$8,898	\$8,051
	\$ 4,580	\$ 4,161	\$8,898	\$8,051
OPERATING INCOME				
OPERATING INCOME Health Care	\$ 263	\$ 213	\$501	\$433
OPERATING INCOME Health Care Industrial	\$ 263 102	\$ 213 131	\$501 234	\$433 242
OPERATING INCOME Health Care Industrial Consumer and Office	\$ 263 102 108	\$ 213 131 108	\$501 234 218	\$433 242 213
OPERATING INCOME Health Care Industrial Consumer and Office Display and Graphics	\$ 263 102 108 209	\$ 213 131 108 146	\$501 234 218 391	\$433 242 213 263
OPERATING INCOME Health Care Industrial Consumer and Office Display and Graphics Electro and Communications	\$ 263 102 108	\$ 213 131 108	\$501 234 218	\$433 242 213
OPERATING INCOME Health Care Industrial Consumer and Office Display and Graphics Electro and Communications Safety, Security and Protection	\$ 263 102 108 209 71	\$ 213 131 108 146 79	\$501 234 218 391 118	\$433 242 213 263 131
OPERATING INCOME Health Care Industrial Consumer and Office Display and Graphics Electro and Communications Safety, Security and Protection Services	\$ 263 102 108 209 71	\$ 213 131 108 146 79	\$501 234 218 391 118	\$433 242 213 263 131
OPERATING INCOME Health Care Industrial Consumer and Office Display and Graphics Electro and Communications Safety, Security and Protection Services Transportation	\$ 263 102 108 209 71 131 95	\$ 213 131 108 146 79 92 80	\$501 234 218 391 118 236 195	\$433 242 213 263 131 178 165
OPERATING INCOME Health Care Industrial Consumer and Office Display and Graphics Electro and Communications Safety, Security and Protection Services	\$ 263 102 108 209 71 131 95	\$ 213 131 108 146 79	\$501 234 218 391 118 236 195	\$433 242 213 263 131 178 165
OPERATING INCOME Health Care Industrial Consumer and Office Display and Graphics Electro and Communications Safety, Security and Protection Services Transportation	\$ 263 102 108 209 71 131 95	\$ 213 131 108 146 79 92 80	\$501 234 218 391 118 236 195	\$433 242 213 263 131 178 165

As previously announced by 3M on March 26, 2003, a court issued an adverse ruling associated with a lawsuit filed against 3M in 1997 by LePage's Inc. During the first quarter of 2003, 3M recorded pretax charges of \$93 million related to this proceeding (recorded in Corporate and Unallocated). During the second quarter of 2002, under its previously announced restructuring plan, 3M incurred pretax charges of \$148 million primarily related to employee separation costs and accelerated depreciation charges. The company incurred similar charges in the first quarter of 2002 that totaled \$54 million pre-tax. These 2002 charges were recorded in Corporate and Unallocated.

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 $\underline{\text{https://news.3m.com/2003-07-21-3M-Delivers-Record-Second-Quarter-Earnings-Sales-Increase-10-1-Percent-to-4-6-Billion,-An-All-Time-High}$